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# Implementing Project-Based Experiential Learning in Post-Graduate Studies in Greece: A Case Study

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## **Abstract**

The present questionnaire-based study examines the outcomes of projectbased learning procedures in Greek University postgraduate classes, where the project entitled "Traffic Signs" takes place. Master in Education students at Harokopio University provided relevant information by answering a set of close-ended questions specifically designed for the research. Data elaboration and statistical analysis were performed. The results of the study showed that, according to MEd students, the teachers' role during the carrying-out of the project remains crucial, since s/he establishes the rules of communication, defines the objectives, simplifies the learning material and intervenes in a supportive way to strengthen students' cognitive background and selfconfidence, to overcome setbacks and facilitate constructive cooperation. The research also showed that as long as projects' implementation during postgraduate studies are well-designed, attractive and demanding regarding high-ranked cognitive and socio-affective abilities, they meet satisfactorily students' academic needs and expectations and refresh, deepen and expand the positive outcomes of the learning procedure even in scientific domains where very often University teachers tend to avoid the use of more innovative teaching methods.

Keywords: project-based learning, post-graduate studies, 'Traffic Signs', Greece

#### Introduction

It is commonly accepted that the majority of higher education institutions' curricula at both undergraduate and postgraduate level are often criticized in recent years. The majority of them are based on teaching methods which intend only to transmit information to students, turning them into passive receivers. They are mainly overloaded mainly with theoretical content, which often students fail to digest and put into practice (Karageorgou, 2011). New and innovative teaching methods are proposed in order to promote consistency between theory and practice. One of these is learning-based Research Project (Project Based Learning, PBL), which is a popular and powerful teaching tool, suitable for teaching into several practical courses (Janeck & Bleek, 2002). It can be applied at both undergraduate and postgraduate courses, as it is clearly focused to students as units (Barrows & Tamblyn, 1980).

## Literature Review

Literature defines the trainers' role in work plans and a university teacher is a trainer and a facilitator during the project. An academic teacher-student relationship has to be collaborative, such as the relationship between colleagues. It is important to trust all students in achieving the objectives of the course, as they can suggest possible sources of information after examining their suitability. Through PBL projects, students deal with issues-problems of the real world, so all necessary knowledge is built on the subject and talents and skills can cultivate through group cooperation. As in all work plans, students lead themselves to the development of the final project, constitute the final outcome of the design work and eventually assimilate to actual working conditions (Vlamos, 2013).

Students are "free" to determine their own objectives of how to analyze the problem, seek relevant and useful information to efficiently manage the available time at their disposal for the completion of the project, to design, develop and monitor the progress of each option plan to complete the work (Kilroy, 2011).

Project is the main alternative educational strategy for adults, along with case study and role-play (Blumenfeld, 1991). It is considered to be highly appropriate due to the fact that learners take initiatives; it involves discovery learning, group work, individualized instruction, extension of work beyond one lesson, final presentation and the reversal of teacher roles, from instructor to coordinator and a facilitator of the process. Project is based on two very important principles: that of social interaction and collaboration and that of interdisciplinarity. It highly contributes to students' assessment because trainers have to evaluate participation and willingness of trainees to promote their work (Karageorgou, 2011).

Indicative areas of Project Based Learning courses' implementation are-besides Education -the Research Methodology, Technology, Economy & Innovation and Modeling. Examples Interim Project-based Courses are marginalization of gifted students, use Webcast in the educational process, improving activities of

extracurricular activities, the historical development of nationalism, map pollutants in urban areas, improving turbine efficiency, stem cell modeling, seismic identity of buildings etc (Vlamos, 2013).

Project implementation has several results in students such us cultivation of transferable skills, which can be applied to areas other than those acquired and include communication skills, ability to work in a team, critical thinking and self-assessment and link between theory and practice (Karageorgou & Koutrouba, 2014). Students discuss various alternatives during their meetings, argue and develop tolerance of ambiguities, appreciate the knowledge from various sources, develop analytical thinking skills and cultivate self-directed learning skills (Barrows & Tamblyn, 1980).

# Stages of Implementation of Action Plans in Higher Education and Steps Followed

The steps in preparing a work plan at undergraduate and postgraduate level follow the same rules as steps of each project. Initially, students set the scope management (scope of the work), the mission statement (general purpose) and the goals of the project (specific objectives) of each work, they create working groups, define the project manager (leader of each group) and the time management (schedule of work). Each team determines the activities required for the development of their work and makes division operations; in that way, they are able to find the optimal path (critical path) of work. A necessary condition for the proper course and group operation is the quality management (quality management) and communication management (communication management) (Vlamos, 2013). Important is the role of the leader in each group, and the flexibility of the leader to enrole with students, so that possible discrepancies that had been received from the predetermined schedule, to change (Karageorgou & Stefou, 2014). Additionally, the team coordinator is the link for communication between students and academic teachers-mentors and finally has the role to present the work results in people who may vary from classmates to academics (Blumenfeld, 1991).

The steps of the educational process are essentially the same as defined above, ie initial clarification of terms and concepts which have not been understood, following the definition of the problem and the analysis that leads to the formulation of ideas and assumptions, gather all explanations and formulate the objectives of learning, add more information, synthesis and testing of new knowledge gained. The problem chosen to 'trigger' learning usually arises from the objectives of the specific session ((Spector et al, 2008). It must be based on actual data, reflect accurately the situations facing the students in the workplace and it is prudent to have an appropriate level of complexity, in order to motivate students and to provoke interest in learning and not find it simplistic or boring, but at the same time not be too complex in order not to discourage. The theme of the project needs special care, no limitation to reference

and theoretical knowledge-important to fit into the semester in which students are and their level of knowledge - cognitive maturation (Vlamos, 2013).

The project methodology splits in skeptical and empirical basis, ie the theoretical substance of the matter and the practical reality. Students should keep in mind that the more empirical data they collect, the more strengthened their theory is and easier the next steps will be to make description, correlation, prediction and causality through variable control Schmidt et al, 2006). The project objective is to find reliable solutions to practical problems through systematic and planned collection, analysis and interpretation of data, especially when the research is applied, that is performed in order to acquire new knowledge, but directed primarily towards a specific practical aim or objective and finally transform ideas into functional form. Such a project may contribute to technological development is being held with systematic work which draws from the knowledge gained from research and practical experience, and is directed to produce new materials, products or devices, to installing new processes, systems and services, or to improving substantially those already produced or installed (Spector et al, 2008).

The purpose of this research is to investigate both the theoretical and research role of academic teachers as leaders' during project management, according to the perceptions of learners. The survey is carried out on postgraduate students due to the fact that there is no extensive research on the use of alternative teaching methods in postgraduate studies.

# **Traffic Signs**

The project that was carried out involved Mathematics, Home Economics, IT, Physics, Greek Language, Social and Political Education and Art lessons. It was applied as an example of alternative teaching technique due to the fact that it is short in duration (three-hour implementation) and mixes basic geometrical terms such as 2-dimension shapes, symmetry rules and traffic education coming out of the lesson of Home Economics, the basic lesson that undergraduate alumni from the Department of "Home Economics and Ecology" in Harokopion Univercity are allowed to teach in Gymnasiums and of the lesson Social and political Education. Those were the basic lessons involved which had a lot of cognitive subjects to be learned. In Mathematics-Geometry in particular- all cognitive goals to be achieved were clearly set and into the curricula, in Home Economics and Social and Political Education however, the cognitive goals were not so strictly specified by curricula and they included personal opinions from driving/walking into the streets, driving abilities and personal experience in driving behavior. The rest lessons came in to fill-in equally the cognitive side of the project, so all these lessons could conclude to the final result successfully. Before project began, all students were informed about projects' theme. They were also informed that it would be helpful to bring with them all project theory, so in every step they could be in trainers' "shoes", so at the beginning, the first step was omitted. All students were split to teams of 5 persons each. At that point, all implementation

tools ie cartons, post-it papers, glue, straws, colorful markers, scissors, and pieces of A4 paper were put on desk. They had also all IT technology at their allowance ie laptops, wifi access, projectors etc. The class was enthusiastic as they were face to face with something not familiar to them (Pic1, 6). Although Mathematics tends to scare them, the fact that they had all their notes with them, by teachers' guidance, they felt better on the way. After that stage, they were free to cut in circle or in any other shape all traffic signs they remembered and draw them with the markers (Pic4, 5), so they were able to "play" and feel children again, and discover their talent in creativity. (Pic3). The final product which included also a pp presentation was completed and presented to other students (Pic2) and the MEd Director as well.

# **Figures-Pictures**

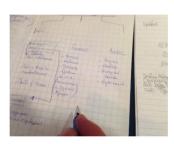
Picture1



Picture2



Picture3



Picture4





Picture 5 Picture 6

# Methodology

In order to conduct this research, as it was described above, the "Traffic Signs" project was completed by 50 students of a two-year postgraduate program "Education and Culture" in Harokopio University -and specifically students that attended the division "Educational Psychology and teaching practice". The present research was conducted during the academic year 2014-15. The methodological approach that was used was the observation by the author, all photographic archive that was taken during the implementation and a questionnaire completion of a sample of the 50 students that attended (response rate of 100%). All results of descriptive statistics among the

variables are presented and a comment analysis of key results has been made, with some additional proposals.

Table 1

| A1         Recovery of previus knowleghe         30.0         50         28           A2         Mix of knowleghe with society, technology and enviroment         10.0         50.0         28           A3         Familiarize with IT         24         42         20           A4         Objective assessment by trainer         32         58         6           A5         Personal involvment in learning activities         12         34         55           B1         Development of communicative skills         2         52         44           B2         Familiarization with different ideas         20         38         42           B3         Leading ambitions         48         18         10           B4         Preferance to timeline         20         36         30           C1         Knowleghe of steps/planning from the beginning         16         28         50           C2         Coordinator chosen by team         14         38         46           C3         Foster self-motivation and initiatives         26         36         24           C4         Collection of data         24         36         16           C5         Use of photos,slides etc         4         56   | Degree of acceptance of the following sentences by the students, through project implementation (%) |  |      | Very often | Always |
|--|---|--|------|------------|--------|
| A3       Familiarize with IT       24       42       20         A4       Objective assessment by trainer       32       58       6         A5       Personal involvment in learning activities       12       34       55         B1       Development of communicative skills       2       52       44         B2       Familiarization with different ideas       20       38       42         B3       Leading ambitions       48       18       10         B4       Preferance to timeline       20       36       30         C1       Knowleghe of steps/planning from the beginning       16       28       50         C2       Coordinator chosen by team       14       38       46         C3       Foster self-motivation and initiatives       26       36       24         C4       Collection of data       24       36       16         C5       Use of photos, slides etc       4       56       38         C6       Use of all cognitive lessons       14       32       52         D1       Guides to proper thought construction       12       44       42         D2       Free choice of team members without leading intervation       6  | A1  | Recovery of previus knowleghe              | 30.0 | 50         | 28     |
| A4 Objective assessment by trainer A5 Personal involvment in learning activities B1 Development of communicative skills B2 Familiarization with different ideas B3 Leading ambitions B4 Preferance to timeline B4 Preferance to timeline B5 Coordinator chosen by team B6 C1 Knowleghe of steps/planning from the beginning B6 C2 Coordinator chosen by team B6 C3 Foster self-motivation and initiatives B6 C6 Use of photos, slides etc B7 C8 Use of all cognitive lessons B8 C6 Use of all cognitive lessons B9 C7 C7 Use of least less less less less less less less le   | A2  |  | 10.0 | 50.0       | 28     |
| A5         Personal involvment in learning activities         12         34         55           B1         Development of communicative skills         2         52         44           B2         Familiarization with different ideas         20         38         42           B3         Leading ambitions         48         18         10           B4         Preferance to timeline         20         36         30           C1         Knowleghe of steps/planning from the beginning         16         28         50           C2         Coordinator chosen by team         14         38         46           C3         Foster self-motivation and initiatives         26         36         24           C4         Collection of data         24         36         16           C5         Use of photos, slides etc         4         56         38           C6         Use of all cognitive lessons         14         32         52           D1         Guides to proper thought construction         12         44         42           D2         Free choice of team members without leading intervation         6         28         66           D4         Constant feedback to team members         14   | А3  | Familiarize with IT                        | 24   | 42         | 20     |
| B1         Development of communicative skills         2         52         44           B2         Familiarization with different ideas         20         38         42           B3         Leading ambitions         48         18         10           B4         Preferance to timeline         20         36         30           C1         Knowleghe of steps/planning from the beginning         16         28         50           C2         Coordinator chosen by team         14         38         46           C3         Foster self-motivation and initiatives         26         36         24           C4         Collection of data         24         36         16           C5         Use of photos,slides etc         4         56         38           C6         Use of all cognitive lessons         14         32         52           D1         Guides to proper thought construction         12         44         42           D2         Free choice of team members without leading intervation         6         28         66           D3         Coordinates and does not control         12         22         66           D4         Constant feedback to team members         14  | A4  | Objective assessment by trainer            | 32   | 58         | 6      |
| B2 Familiarization with different ideas B3 Leading ambitions B4 Preferance to timeline B4 Preferance to timeline B5 Rowleghe of steps/planning from the beginning C6 Coordinator chosen by team B6 C7 Foster self-motivation and initiatives B7 C8 Use of photos, slides etc B8 C9 Use of all cognitive lessons B9 C9 C0 Use of team members without leading intervation B9 C0 Coordinates and does not control B9 C0   | A5  | Personal involvment in learning activities | 12   | 34         | 55     |
| B3 Leading ambitions 48 18 10  B4 Preferance to timeline 20 36 30  C1 Knowleghe of steps/planning from the beginning 62 Coordinator chosen by team 14 38 46  C3 Foster self-motivation and initiatives 26 36 24  C4 Collection of data 24 36 16  C5 Use of photos,slides etc 4 56 38  C6 Use of all cognitive lessons 14 32 52  D1 Guides to proper thought construction 12 44 42  D2 Free choice of team members without leading intervation 53 Coordinates and does not control 12 22 66  D4 Constant feedback to team members 14 14 66  E1 Stregthen of paidagogical backround 18 54 26  E2 Grow communicative skills 10 46 42  E3 Cooperation with trainer 14 38 44  | B1  | Development of communicative skills        | 2    | 52         | 44     |
| B4Preferance to timeline203630C1Knowleghe of steps/planning from the beginning162850C2Coordinator chosen by team143846C3Foster self-motivation and initiatives263624C4Collection of data243616C5Use of photos,slides etc45638C6Use of all cognitive lessons143252D1Guides to proper thought construction124442D2Free choice of team members without leading intervation62866D4Constant feedback to team members141466E1Stregthen of paidagogical backround185426E2Grow communicative skills104642E3Cooperation with trainer143844  | B2  | Familiarization with different ideas       | 20   | 38         | 42     |
| C1 Knowleghe of steps/planning from the beginning C2 Coordinator chosen by team C3 Foster self-motivation and initiatives C4 Collection of data C5 Use of photos, slides etc C6 Use of all cognitive lessons C6 Use of all cognitive lessons C7 Free choice of team members without leading intervation C8 Coordinates and does not control C9 Constant feedback to team members C9 Coordinates and does not control C9 Constant feedback to team members C9 Coordinates and does not control C9 Constant feedback to team members C9 Coordinates and does not control C1 Constant feedback to team members C1 Constant feedback to team members C1 Coordinates and does not control C1 Constant feedback to team members C1 Coordinates and does not control C1 Constant feedback to team members C1 Coordinates and does not control C1 Constant feedback to team members C2 Coordinates and does not control C1 Constant feedback to team members C1 Coordinates and does not control C1 Constant feedback to team members C2 Coordinates and does not control C1 COORDINATION Add Add Add Add Add Add Add Add Add Ad   | В3  | Leading ambitions                          | 48   | 18         | 10     |
| beginning  C2 Coordinator chosen by team  C3 Foster self-motivation and initiatives  C4 Collection of data  C5 Use of photos, slides etc  C6 Use of all cognitive lessons  C6 Use of all cognitive lessons  C7 Use of team members without leading intervation  C8 Free choice of team members without leading intervation  C9 Coordinates and does not control  C9 Constant feedback to team members  C9 Constant feedback  | B4  | Preferance to timeline                     | 20   | 36         | 30     |
| C3 Foster self-motivation and initiatives  C4 Collection of data  C5 Use of photos, slides etc  C6 Use of all cognitive lessons  C6 Use of all cognitive lessons  C7 Use of all cognitive lessons  C8 Use of all cognitive lessons  C9 Use of photos, slides etc  C9 Use of all cognitive etc.  C9 Use of all cogniti | C1  |  | 16   | 28         | 50     |
| C4 Collection of data  C5 Use of photos, slides etc  C6 Use of all cognitive lessons  C6 Use of all cognitive lessons  C7 Use of all cognitive lessons  C8 Use of all cognitive lessons  C9 Use of photos, slides etc  C9 Use of all cognitive lessons  C9 Use of all cognitie | C2  | Coordinator chosen by team                 | 14   | 38         | 46     |
| C5 Use of photos, slides etc 4 56 38  C6 Use of all cognitive lessons 14 32 52  D1 Guides to proper thought construction 12 44 42  D2 Free choice of team members without leading intervation 12 28 66  D3 Coordinates and does not control 12 22 66  D4 Constant feedback to team members 14 14 66  E1 Stregthen of paidagogical backround 18 54 26  E2 Grow communicative skills 10 46 42  E3 Cooperation with trainer 14 38 44  | C3  | Foster self-motivation and initiatives     | 26   | 36         | 24     |
| C6 Use of all cognitive lessons 14 32 52  D1 Guides to proper thought construction 12 44 42  D2 Free choice of team members without leading intervation 6 28 66  D3 Coordinates and does not control 12 22 66  D4 Constant feedback to team members 14 14 66  E1 Stregthen of paidagogical backround 18 54 26  E2 Grow communicative skills 10 46 42  E3 Cooperation with trainer 14 38 44   | C4  | Collection of data                         | 24   | 36         | 16     |
| D1 Guides to proper thought construction  D2 Free choice of team members without leading intervation  D3 Coordinates and does not control  D4 Constant feedback to team members  D5 Stregthen of paidagogical backround  D6 Coordinates and does not control  D8 Coordinates and does not control  D9 Constant feedback to team members  D9 Constant feedback to team members  D9 Coordinates and does not control  D9 Coordinates | C5  | Use of photos,slides etc                   | 4    | 56         | 38     |
| D2 Free choice of team members without leading intervation  D3 Coordinates and does not control  D4 Constant feedback to team members  D5 Stregthen of paidagogical backround  E2 Grow communicative skills  D3 Cooperation with trainer  D3 Cooperation with trainer  D4 Constant feedback to team members  D5 Cooperation with trainer  D6 COOPERATION STREET  | C6  | Use of all cognitive lessons               | 14   | 32         | 52     |
| leading intervation22D3 Coordinates and does not control122266D4 Constant feedback to team members141466E1 Stregthen of paidagogical backround185426E2 Grow communicative skills104642E3 Cooperation with trainer143844  | D1  | Guides to proper thought construction      | 12   | 44         | 42     |
| D4 Constant feedback to team members 14 14 66  E1 Stregthen of paidagogical backround 18 54 26  E2 Grow communicative skills 10 46 42  E3 Cooperation with trainer 14 38 44  | D2  |  | 6    | 28         | 66     |
| E1 Stregthen of paidagogical backround 18 54 26  E2 Grow communicative skills 10 46 42  E3 Cooperation with trainer 14 38 44   | D3  | Coordinates and does not control           | 12   | 22         | 66     |
| E2 Grow communicative skills 10 46 42 E3 Cooperation with trainer 14 38 44   | D4  | Constant feedback to team members          | 14   | 14         | 66     |
| E3 Cooperation with trainer 14 38 44   | E1  | Stregthen of paidagogical backround        | 18   | 54         | 26     |
|  | E2  | Grow communicative skills                  | 10   | 46         | 42     |
| E4 Practise all theoritical framework 4 46 46  | E3  | Cooperation with trainer                   | 14   | 38         | 44     |
| ·  | E4  | Practise all theoritical framework         | 4    | 46         | 46     |

# **Analysis of Results**

# Participants' profile

The male postgraduate students' percentage (54%) was higher than that of females (46%). It is worth mentioning that most of the respondents belong to the age group (21-30) and were single with none previous experience in project implementation.

# **Special questions**

Postgraduate students report (Table 1) that their leader was very often/always aware of all project procedures (78%). 66% of the respondents state that s/he always made clear from the beginning all basic steps and stages to be followed and most of them (84%) also mark that they chose their coordinator by themselves and act freely when they are separated in teams, statement by almost all of the sample (94%). The project leader-at a very high percentage (88%)-does not control but coordinates and guides the process and constantly gives feedback to all team members whenever it is necessary (80%).

According to the data, the majority (94%) very often/always uses photos, slides, comics, graphics etc during their implementation. However, just half of them (52%) enjoy the process of collecting data. Furthermore, the research revealed that most of the respondents (78%) reported that their previous knowledge is very often/always recovered through project implementation. The same sample (78%) also stated that through project implementation they manage to mix harmonically knowleghe with society, technology and environment. In addition to that, 89% of them managed to gain personal involvement in all learning activities. However, approximately a bit more than half of them (62%) stated that they become familiarized with information technologies, although 84% reported that they managed a successful usage of all cognitive lessons included in their project. More than half of them (64%) also reported that they can very often be objectively evaluated by their trainer. All communicative skills seemed very often/always (96%) to have been grown and 80% of students said that familiarizing themselves with different ideas is useful but they rarely/often do want to lead the team, as 48% stated. In conclusion, project implementation seems very often/always to help students strengthen their pedagogical background as 80% of them reported, grow their communicative skills (88%) and bring to practice all theoretical framework that has been taught (94%). In that way, project seems to achieve its basic goal which is guidance to proper thought construction, according to 86% of the participants in the survey.

## **Discussion**

Through observation and all data analysis, literature seems to be confirmed as far as project being strongly a useful tool to academic teachers. By addressing the above technique to graduate students they seem to learn how to learn (Karageorgou & Koutrouba, 2011) and acquire skills that will lead them to discover knowledge

(Karageorgou & Koutrouba, 2014). Dewey is also confirmed, since project method knowledge is transferred through interactive processes to students by their peers, their teachers and the environment in which all the above coexist, while traditional teaching knowledge is transferred through books to students only by their teachers. Regarding to the subject of mathematics, teaching mathematics is undoubtedly a complex activity. It has two sides, first to teach students how to connect the observation of reality with representations such as images, shapes, tables and also to teach students to connect these representations with some mathematical activity and concepts (Chevalier, 2000). Projects lead students to understand better the instrumental nature of mathematics.

Through implementation, teachers' involvement in working plans takes a complex role. S/he coordinates every step of the trainees during their atomic work and their overall work within groups (Biggs, 1999). S/he necessary has to encourage the efforts of all learners especially those who have difficulty or are marginalized by lack of knowledge, skill or courage. Project promotes a variety of ways to be self-motivated and cooperative, it provides opportunities for initiative so that each learner becomes competent, productive and efficient and creates and maintains a democratic and participatory climate. Teacher acts as moderator, as a partner, providing all possible assistance without prejudging the decisions and actions of learners. The key to successful implementation is an active participation of students in each step of the process. To successfully implement the group work, an academic teacher is required to have no tendency to anticipate and coordinate everything, need to have no eagerness for faster moves, trust the capabilities of all learners and allow them to take initiatives and have the skills to meet the requirements for the effective functioning of groups (Blumenfeld, 1991).

# **Proposals**

All adult trainers, including academic teachers, in order to make their class attendance more attractive, need to attend continuous training programs to update cognitive backgrounds and skills against the traditional methods of teaching. The academic teacher must be a professional (Karageorgou, 2014). Of course, an important element for all this to be efficient is the existence of material and technical facilities. In Greece, the professionalism of adult educators is still developing. The continuous combination with teaching, alternative teaching methods, knowledge of each subject and motivation are important factors for the development of professional competencies of adult educators (Karageorgou & Koutrouba, 2013). Given the fact that laboratory personnel comes from formal education - and therefore tends to carry every stereotyped and conventional teaching trends in university classes, the need of the training support for teachers, young and old gets bigger.

Undergraduate and postgraduate teachers should be encouraged by their Administration to join/participate in pedagogical nature facilities and incentives in conferences so they are informed for all alternative forms of education and integrate

them into teaching. Finally, pedagogical courses should be held, with emphasis in the field of alternative teaching as it is now undeniable that they contribute to a better school performance for learners and especially adults.

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